

Board of Directors



MR FRANK WONG KWONG SHING

Chairman and
Independent Non-Executive Director

Mr Frank Wong Kwong Shing is the Chairman and an Independent Director of the Manager.

Mr Wong is also an Independent Non-Executive Board Director of China Mobile Limited, a position he has held since 2003, and a Non-Executive Board Director of both PSA International Pte Ltd and PSA Corporation Limited, Singapore. He was previously an Independent Non-Executive Board Director of Industrial and Commercial Bank of China Limited, China, and a Non-Executive Board Director of Mapletree Investments Pte Ltd, Singapore and a Non-Executive Director of National Healthcare Group Pte Ltd, Singapore.

From 1999 to August 2008, Mr Wong was a key senior leader at DBS Group Holdings Ltd, Singapore, one of the largest financial services groups in Asia. As Vice Chairman of DBS Bank,

he had responsibility for the strategic development and financial performance of all DBS's revenue generating businesses. Mr Wong was also an Executive Board Director of DBS Group Holdings Ltd., and Chairman of both DBS Bank (Hong Kong) Limited, Hong Kong and DBS Bank (China) Limited, China.

Earlier in his career, from 1966 to 1999, he held a series of progressively senior positions in Asia and Europe with major financial services firms including Citibank, JP Morgan and NatWest. Mr Wong had also served in various roles with Hong Kong Government bodies and business associations including terms as Chairman of the Hong Kong Futures Exchange Limited, Chairman of The Arbitration Panel for Leveraged Foreign Exchange Trading and member of Hong Kong SAR's Financial Services Development Council.



MR KEVIN KWOK KHIEH

Independent Non-Executive Director and
Chairman of the Audit and Risk Committee

Mr Kevin Kwok Khien is the Audit and Risk Committee Chairman and an Independent Director of the Manager.

Mr Kwok is a Director and Chairman of the Audit Committee of the Singapore Exchange Ltd. He is also a Director and a member of the Audit and Risk Management Committee of Wheelock Properties Ltd. He is a Council Member of the Singapore Institute of Directors and a member of the Accounting Standards Council of Singapore.

Mr Kwok was formerly a Senior Partner of Ernst & Young LLP where he retired after 35 years with

the firm. He was the Head of the firm's Assurance Services in Singapore and ASEAN.

Mr Kwok holds a Bachelor of Arts (Second Class Upper Honours, with dual honours in Economics and Accounting & Financial Management) from the University of Sheffield (UK). Mr Kwok is a Fellow of the Institute of Singapore Chartered Accountants. He qualified as a Chartered Accountant and is a member of the Institute of Chartered Accountants in England and Wales, and is also a Chartered Accountant of the Malaysian Institute of Accountants and a Fellow of the Chartered Malaysian Institute of Taxation. He is also a Fellow of the Singapore Institute of Directors.

MR LOK VI MING

Independent Non-Executive Director and
Member of the Audit and Risk Committee

Mr Lok Vi Ming, Senior Counsel is an Independent Director of the Manager.

Mr Lok has been with Rodyk & Davidson LLP since the start of his legal career 28 years ago. He is currently a senior partner in the firm's Litigation & Arbitration Practice Group, and heads the firm's Aviation Practice.

A Fellow of the Singapore Institute of Arbitrators, Mr Lok is an established arbitration practitioner and arbitrator. He has been appointed to the Regional Panel of Arbitrators with the Singapore International Arbitration Centre and to the Panel of Arbitrators of the Korean Commercial Arbitration Board, Kuala Lumpur Regional Centre for Arbitration, CIETAC Beijing and Shanghai, the Shenzhen Court of International Arbitration and with numerous other Arbitration Commissions in China. He is also Vice President and a Senate member of the Singapore Academy of Law.

In 2005, Mr Lok was appointed as the head of the China Desk of the Committee for the International Promotion of Singapore Law, appointed by the Honourable Chief Justice to promote Singapore law to corporations and state owned enterprises in China. In addition, Mr Lok serves on the International Advisory Panel of the Registry of Aircraft Parts established under the Cape Town Convention. He is the immediate past President of The Law Society of Singapore. He currently chairs the International Relations Committee and the Professional Indemnity Committee of the Law Society. He was a Vice President and Senate Member and currently a Fellow of the Singapore Academy of Law. He was recently appointed to the Board of the Singapore International Mediation Centre and is a Principal Mediator with the Singapore Mediation Centre.

Mr Lok holds a Bachelor of Law degree from the National University of Singapore.



MR MICHAEL KOK PAK KUAN

Independent Non-Executive Director and
Member of the Audit and Risk Committee

Mr Michael Kok Pak Kuan is an Independent Director of the Manager.

Mr Kok is currently a Non-Executive Director of Dairy Farm International Holdings Limited, a leading retailer in Asia listed on the London Stock Exchange and the SGX-ST and a member of the Jardine Matheson Group. Mr Kok is also a Non-Executive Director of Jardine Cycle and Carriage Limited, SATS Ltd. and SINO-Singapore Jilin Food Zone Development and Management Co. Ltd.

Prior to his retirement in December 2012, he was an Executive Director and Group Chief Executive Officer of Dairy Farm from April 2007, and was responsible for over 5,400 outlets in the region, operating under various well-known brands in the area of supermarkets (Wellcome in Hong Kong and Taiwan, Jasons Marketplace in Singapore,

Cold Storage in Singapore and Malaysia), hypermarkets (Giant in Singapore, Malaysia, Indonesia and Vietnam), health and beauty stores (Mannings in Hong Kong, Southern China and Macau, Guardian in Singapore, Malaysia and Indonesia), convenience stores (7-Eleven in Singapore, Hong Kong and Macau) and home furnishings stores (IKEA in Hong Kong and Taiwan). Under his watch, Dairy Farm employed over 85,000 people and annual sales grew from US\$6.8 billion in 2007 to over US\$10 billion in 2011.

Mr Kok joined Dairy Farm in 1987, and has over 30 years' experience in retailing in Asia. He also resided in Hong Kong from 2007 to 2012. He is a member of the UK Chartered Institute of Marketing, and attended the Senior Executive Programme at London Business School and the Advanced Management Program at Harvard Business School.



Board of Directors



MRS OW FOONG PHENG

Independent Non-Executive Director

Mrs Ow Foong Pheng is an Independent Director of the Manager.

Mrs Ow is currently the Permanent Secretary of the Singapore Ministry of Trade and Industry. She started her career in the Administrative Service, in the Ministry of Education and subsequently served in several ministries including National Development, Finance, Defence, Home Affairs and Manpower. In 2006, she was appointed Chief Executive Officer, Jurong Town Corporation, Singapore's principal developer of industrial estate and related facilities.

Mrs Ow is also a Director of DBS Bank Ltd. and DBS Group Holdings Ltd. She is also a member of the Audit Committee and Nominating Committee of DBS Bank Ltd. and DBS Group Holdings Ltd.

Mrs Ow graduated with a Bachelor of Arts (Honours) degree in Political Science, Philosophy and Economics from Oxford University. An Overseas Merit Scholar, she also holds a Master of Science in Management from Stanford University.



MR HIEW YOON KHONG

Non-Executive Director

Mr Hiew Yoon Khong is a Non-Executive Director of the Manager.

Mr Hiew is currently the Executive Director and Group Chief Executive Officer of the Sponsor. He is also a Non-Executive Director of Mapletree Logistics Trust Management Ltd. (Manager of Mapletree Logistics Trust), Mapletree Industrial Trust Management Ltd. (Manager of Mapletree Industrial Trust) and Mapletree Commercial Trust Management Ltd. (Manager of Mapletree Commercial Trust).

Mr Hiew joined the Sponsor in 2003 as Group Chief Executive Officer. Mr Hiew has since led the Mapletree Group from a Singapore-centric

asset-owning real estate company worth S\$2.3 billion to a fast-growing regional company with total owned and managed assets in excess of S\$25 billion. In the process, the Sponsor also built a substantial and growing capital management business.

From 2003 to 2011, Mr Hiew was concurrently Senior Managing Director (Special Projects) in Temasek Holdings. Prior to joining the Sponsor, Mr Hiew held various senior positions in the CapitaLand group of companies. His past directorships included serving as a member on the Boards of Changi Airport International and Sentosa Development Corporation, as well as the Board of Trustees of the National University of Singapore.

MR CHUA TIOW CHYE

Non-Executive Director

Mr Chua Tiow Chye is a Non-Executive Director of the Manager.

Mr Chua is the Group Chief Investment Officer of the Sponsor and is responsible for executing the Sponsor's international real estate investments and developments, including entry strategies into new markets and development of new products. Concurrently, Mr Chua is the Regional Chief Executive Officer, North Asia and New Markets of the Sponsor where he has direct responsibility over the Sponsor's non-REIT assets and growth in these markets, i.e. South Korea, Hong Kong SAR,

Australia and Japan, USA, Europe as well as other opportunistic markets.

Mr Chua also serves as a Non-Executive Director of Mapletree Logistics Trust Management Ltd. He was also previously the Chief Executive Officer of Mapletree Logistics Trust Management Ltd.

Prior to joining the Sponsor in 2002, Mr Chua held senior positions with various companies including Vision Century Corporation Ltd, Ascendas Pte Ltd, Singapore Food Industries Pte Ltd and United Overseas Bank Ltd.



MS CINDY CHOW PEI PEI

Executive Director and Chief Executive Officer

Ms Cindy Chow Pei Pei is both an Executive Director and the Chief Executive Officer of the Manager.

She has more than 17 years of investment experience in the region, including Singapore, China, Hong Kong, India, Vietnam and Thailand. Prior to joining the Manager, Ms Chow was Chief Executive Officer, India, with the Sponsor. She was instrumental in establishing Mapletree Group's business in India since 2007.

Ms Chow joined the Sponsor in 2002 as Manager (Business Development) and was one of the key members in executing the listing

of Mapletree Logistics Trust ("MLT") on the Mainboard of the SGX-ST in July 2005. She later became the Senior Vice President and Head of Investment for Mapletree Logistics Trust Management Ltd. In that capacity, she was responsible for sourcing and evaluating potential acquisitions in the region, as well as recommending and analysing potential asset enhancement initiatives, with a view to enhance MLT's portfolio.

Ms Chow holds a Master of Science in Real Estate and a Bachelor of Science (Estate Management) (Second Upper Class Honours) from the National University of Singapore.

