

## Board of Directors



**Mr Paul Ma Kah Woh**  
**Chairman & Non-Executive Director**

Mr Paul Ma Kah Woh is the Chairman of the Board of Directors of the Manager.

He is also a Director and a member of the Audit and Risk Committee, the Executive Resource and Compensation Committee, the Investment Committee and the Transaction Review Committee of the Sponsor.

Concurrently, Mr Ma is a Director of Nucleus Connect Pte Ltd, Keppel Infrastructure Fund Management Pte Ltd (Trustee-Manager of Keppel Infrastructure Trust), PACC Offshore Services Holdings Ltd (a company listed on the mainboard of the SGX-ST) as well as of two private equity firms, namely CapitaLand China Development Fund Pte Ltd and CapitaLand China Development Fund II Limited. In addition, Mr Ma is a member of the National Heritage Board where he also chairs their Audit Committee.

Mr Ma is a Fellow of the Institute of Chartered Accountants in England and Wales as well as a member of the Institute of Singapore Chartered Accounts.



**Mr Tan Ngiap Joo**  
**Independent Director & AC Chairman**

Mr Tan Ngiap Joo is an Independent Director and the Chairman of the Audit and Risk Committee of the Manager.

Mr Tan is concurrently the Chairman and Director of United Engineers Limited and a Director of Oversea-Chinese Banking Corporation Limited ("OCBC"). In addition, he is also a Director of China Fishery Group Limited (listed on the Mainboard of the SGX-ST).

Mr Tan had held various senior positions in the banking and finance sector which include the positions of Deputy President of OCBC Bank Singapore, General Manager of OCBC Bank, Australia Branch, Chairman of Bleakeys Limited Australia and Chief Executive Officer ("CEO") of Bank of Singapore (Australia) Limited.

Mr Tan holds a Bachelor of Arts degree from the University of Western Australia.



**Mr Cheah Kim Teck**  
Independent Director & AC Member

Mr Cheah Kim Teck is an Independent Director and a Member of the Audit and Risk Committee of the Manager.

Mr Cheah is currently Managing Director, Business Development of Jardine Cycle & Carriage Limited and was formerly the CEO, Group Motor Operations (excluding those held by PT Astra International Tbk) until he stepped down from his position in December 2013. Prior to joining the Jardine Cycle & Carriage group, Mr Cheah held several senior marketing positions in multinational companies, namely, McDonald's Restaurant, Kentucky Fried Chicken and Coca-Cola.

Mr Cheah is also a Director of Singapore Pools (Private) Limited and the Deputy Chairman of Sport Singapore.

Mr Cheah holds a Master of Marketing degree from the University of Lancaster, United Kingdom.



**Mr Pok Soy Yoong**  
Independent Director & AC Member

Mr Pok Soy Yoong is an Independent Director and a Member of the Audit and Risk Committee of the Manager.

Mr Pok is concurrently a Non-Executive Director of the Inland Revenue Authority of Singapore and Pavilion Foundation Limited. In addition, he is also the Chairman of the Board of Perennial China Retail Trust Management Pte. Ltd. (the trustee-manager of Perennial China Retail Trust).

Mr Pok has over 30 years of working experience in the areas of Singapore direct tax and international tax. He is among the leading tax experts in Singapore on complex tax transactions and issues, and is particularly noted for his leading role in the creation of the taxation framework for real estate investment trusts. Prior to his retirement from professional practice on 31 December 2008, Mr Pok was the Head of Tax with Ernst & Young Singapore as well as a member of Ernst & Young Singapore Management Committee. He also served as the Chief Operating Officer (Tax) of the Ernst & Young Far East Tax Practices, covering 15 countries.



**Mr Wee Siew Kim**  
Independent Director & AC Member

Mr Wee Siew Kim is an Independent Director and a Member of the Audit and Risk Committee of the Manager.

Mr Wee is currently the Group CEO of Nipsea group which manufactures and sells decorative and industrial paint and coatings for buildings, construction, automobile and industrial applications. In addition, he is the Chairman of the Board of ES Group (Holdings) Limited which is listed on the Catalist board of the SGX-ST and a Director of SBS Transit Ltd which is listed on the Mainboard of the SGX-ST. Between 2001 and 2011, Mr Wee was a Member of Parliament for the Ang Mo Kio Group Representative Constituency in Singapore.

Prior to joining the Nipsea group, Mr Wee had held various appointments in the engineering, business development and management functions within the Singapore Technologies group since 1984 which involved operating stints in the United States of America, China, Europe and Singapore. From 2002 to 2009, he served as the Deputy CEO and President (Defence Business) of Singapore Technologies Engineering Limited which is listed on the Mainboard of the SGX-ST.

Mr Wee holds a Bachelor of Science (Aeronautical Engineering) (First Class Honours) degree from the Imperial College of Science and Technology and a Master of Business Administration degree from the Graduate School of Business, Stanford University. He is a Fellow of the City and Guilds Institute.

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**Mrs Penny Goh**  
**Independent Director**

Mrs Penny Goh is an Independent Director of the Manager.

Mrs Goh is currently Head of the Corporate Real Estate practice group and a member of the Executive Committee of Allen & Gledhill LLP, a leading law firm in Singapore, of which she has been a partner since 1982. She acts for public listed corporations and multinational institutional investors in all aspects of corporate real estate transactions. Her areas of specialisation are real estate investment trusts, private equity property funds, regional investments, real estate mergers and acquisitions, joint development schemes and asset restructuring. In addition, she is also a Director of Trailblazer Foundation Ltd.

Mrs Goh holds a Bachelor of Law (Honours) degree from the National University of Singapore and is a member of the Singapore Bar. She is consistently recommended as a leading specialist in corporate real estate practice by several legal publications including Chambers Asia-Pacific, IFLR 1000, The Legal 500 Asia Pacific, Best Lawyers and The International Who's Who of Real Estate Lawyers.



**Mr Tarun Kataria**  
**Independent Director**

Mr Tarun Kataria is an Independent Director of the Manager.

Mr Kataria was until recently Advisor to Religare Capital Markets and, between 2010 and 2013, their CEO, India. Prior to joining Religare Capital Markets, Mr Kataria held various senior positions within HSBC group which included the roles of Managing Director and Head of Global Banking and Markets with HSBC India, Vice-Chairman of HSBC Securities and Capital Markets India Pvt. Limited, Non-Executive Director of HSBC InvestDirect Limited and Managing Director, Head of Institutional Sales, HSBC Global Markets.

Mr Kataria holds a MBA (Finance) from The Wharton School, University of Pennsylvania. He is a Chartered Accountant of Institute of Chartered Accountants of India.



**Mr Hiew Yoon Khong**  
**Non-Executive Director**

Mr Hiew Yoon Khong is a Non-Executive Director of the Manager.

Mr Hiew is concurrently the Group CEO and Executive Director of the Sponsor. He is also a Director of Mapletree Industrial Trust Management Ltd. (the manager of Mapletree Industrial Trust), of Mapletree Commercial Trust Management Ltd. (the manager of Mapletree Commercial Trust), and of Mapletree Greater China Commercial Trust Management Ltd. (the manager of Mapletree Greater China Commercial Trust).

Mr Hiew joined the Sponsor in 2003 as Group CEO. Mr Hiew has since led the Mapletree Group from a Singapore-centric asset-owning real estate company worth S\$2.3 billion to a fast-growing regional company with total owned and managed assets in excess of S\$25 billion. In the process, the Sponsor also built a substantial and growing capital management business.

From 2003 to 2011, Mr Hiew was concurrently Senior Managing Director (Special Projects) in Temasek Holdings (Private) Limited. Prior to joining the Sponsor, Mr Hiew held various senior positions in the CapitaLand group of companies. His past directorships included serving as a member on the Boards of Changi Airport International and Sentosa Development Corporation, as well as the Board of Trustees of the National University of Singapore.



**Mr Wong Mun Hoong**  
**Non-Executive Director**

Mr Wong Mun Hoong is a Non-Executive Director of the Manager.

Mr Wong is concurrently the Group Chief Financial Officer and a member of the Executive Management Committee of the Sponsor. He oversees the Finance, Tax, Treasury, Private Funds Management, Risk Management and Information System & Technology functions of the Sponsor. In addition, he is a Director of Mapletree Industrial Trust Management Ltd. (the manager of Mapletree Industrial Trust), of Mapletree Commercial Trust Management Ltd. (the manager of Mapletree Commercial Trust) and of CapitaLand Township Development Fund Pte. Ltd..

Before joining the Sponsor in 2006, Mr Wong worked in the investment banking sector in Asia for 14 years. He was with Merrill Lynch & Co. for the 10 years immediately prior to joining the Sponsor, where he worked in Singapore, Hong Kong and Tokyo. He was a Director and the Head of its Singapore Investment Banking Division prior to leaving Merrill Lynch & Co. in late 2005.

Mr Wong graduated with a Bachelor of Accountancy (Honours) degree from the National University of Singapore in 1990. He holds the professional designation of Chartered Financial Analyst from the CFA Institute of the United States. He attended the Advanced Management Programme at INSEAD Business School.



**Mr Chua Tiow Chye**  
**Non-Executive Director**

Mr Chua Tiow Chye is a Non-Executive Director of the Manager. He was previously the CEO of the Manager.

Mr Chua is the Group Chief Investment Officer of the Sponsor and is responsible for executing the Sponsor's international real estate investments and developments, including entry strategies into new markets and development of new products. Concurrently, Mr Chua is the Regional CEO, North Asia and New Markets of the Sponsor where he has direct responsibility over the Sponsor's non-REIT assets and growth in these markets, i.e. South Korea, Hong Kong SAR, Australia, Japan, USA, Europe as well as other opportunistic markets.

Mr Chua also serves as a Director of Mapletree Greater China Commercial Trust Management Ltd. (the manager of Mapletree Greater China Commercial Trust).

Prior to joining the Sponsor in 2002, Mr Chua held senior positions with various companies including Vision Century Corporation Ltd, Ascendas Pte Ltd, Singapore Food Industries Pte Ltd and United Overseas Bank Ltd.



**Ms Ng Kiat**  
**Executive Director & CEO**

Ms Ng Kiat is an Executive Director and CEO of the Manager. Prior to this appointment in July 2012, Ms Ng was Chief Investment Officer, Southeast Asia of the Sponsor where she was responsible for managing the acquisitions, development and operations of the Sponsor's investment portfolio in the region.

Ms Ng has over 16 years of experience in real estate and investment. Prior to joining the Sponsor in 2007, she was with Temasek Holdings (Private) Limited for five years managing private equity fund investments. Preceding that, Ms Ng was Vice President at the CapitaLand group where she was responsible for real estate investments and cross-border mergers and acquisitions activities in Southeast Asia and Europe.

Ms Ng was awarded the Singapore Technologies scholarships for her undergraduate and postgraduate studies at Imperial College of Science and Technology, University of London, where she graduated with Masters in Engineering (First Class Honours) in Aeronautical Engineering.